

### **INSTONE REAL ESTATE GROUP AG**

**ROADSHOW EUROPE & NORTH AMERICA** 

**APRIL 2019** 





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### **2018 Key Achievements**

Operational achievements

Financial performance & outlook

- Total pipeline of €4.8bn expected sales volume
  - €310m valuation uplift related to existing projects
  - Aquired projects with €1.3 bn expected sales volume
- Construction launched for projects with ~€475m expected sales volume (~954 units)
- Concluded sales contracts for €461m expected sales volume (1,033 units)
- Adjusted revenues of €372.8m; Adjusted gross profit margin of 28.6%
- Adjusted EBIT of €49.6m and adjusted EBT of €41.5m (€5.1m extraordinary expenses not adjusted)
- Moderate leverage of Net Debt / adj. EBITDA of 3.5x
- FY 2019 outlook:
  - Adjusted revenues: €500-550m
  - Adjusted gross profit margin: ~28%
  - Adjusted EBIT: €85-100m



### **FY 2018 Key Figures vs Outlook**

	lion

Revenues
Gross Profit Margin
EBIT
EBT
Volume of concludes sales contracts

2018 Actual		2018 Outlook
Adjusted for ppa*	Adjusted for ppa + extraordinary items of €5.1m	
372.8	372.8	370 - 400
28.6%	28.6%	~24%
49.6	54.7	48 - 54
41.5	46.6	32 - 37
460.8	460.8	~ 500

<sup>\*€12</sup>m ppa-effect

- Strong gross profit margin driven by better performance of individual projects
- EBT driven by significant improvement of financing structure
- Volume of concluded sales contracts below outlook due to conscious slowdown of sales process in order to optimize pricing



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01 | 2018 Key Achievements

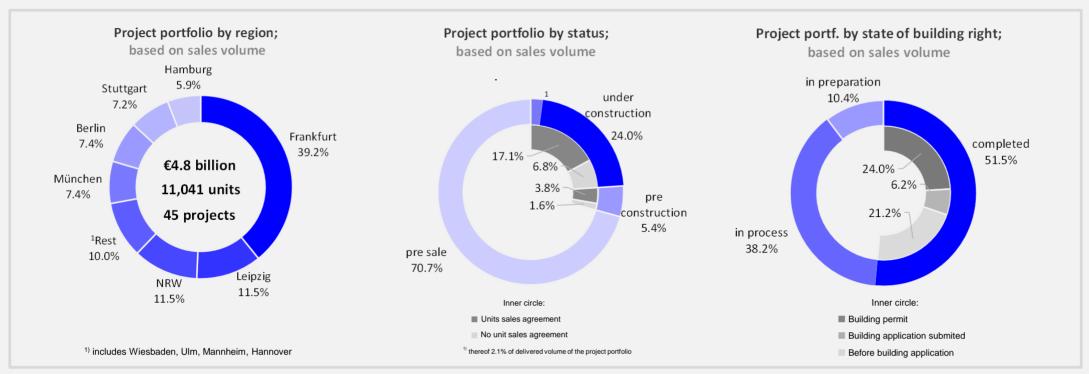
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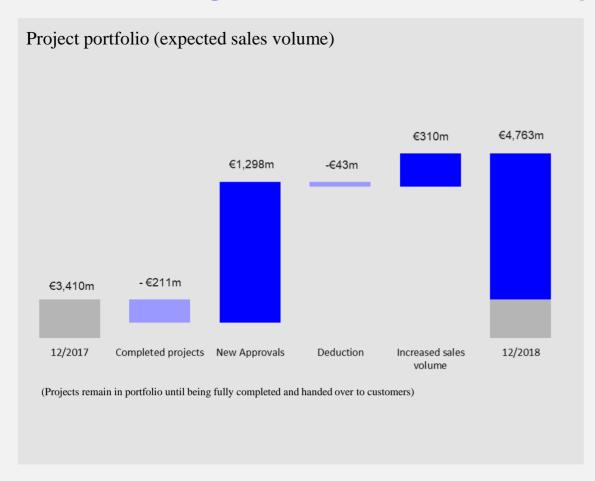
### **€4.8bn Project Portfolio**

- 45 projects with 11,041 units; 21% of expected sales volume already sold; 24% of expected sales volume under construction
- Avg. appartment size: 80 sqm / ASP per sqm: €5,336 incl. parking space (€5,090 excl.) / ASP per appartment: €427K





### FY 2018 - Significant Increase of Project Portfolio



2018 Project Acquisitions					
Project	City	Exp. sales volume (€m)	Units	Building right	
Semmelweisstrasse	Leipzig	66	210	completed	
Sportplatz Bult	Hannover	116	281	in progress	
Neckartalterassen	Rottenburg	105	364	in progress	
Beethoven Park	Augsburg	135	396	completed	
Kösliner Weg	Norderstedt	102	286	in progress	
Rote Kaserne	Potsdam	47	114	completed	
Gallus <sup>1</sup>	Frankfurt/M.	39	69	completed	
Gartenstadt Quartier	Dortmund	97	247	in progress	
Large project <sup>2</sup>	German metropolitan region	>5003	1,347	completed	
Total		1,298	3,314		

<sup>1)</sup> Expect signing in Q2 2019

<sup>2)</sup> Signed, but project is still subject to a condition subsequent, the occurrence of which is uncertain. (see adhoc release of 13.12.2018)

<sup>3)</sup> Relates to investment volume



### Status Update on Project in German Metropolitan Region

- Large inner-city project in German metropolitan region
- 124K sqm gross floor area
- 1,347 units
- Existing masterplan
- Purchase contract signed<sup>1</sup>
- Forward sale; LOI signed with institutional buyer
- Investment volume >€500m
- Expected gross margin of ~18%; Attractive IRR
- Sales and pofit contribution not reflected in current guidance

1) Project is still subject to a condition subsequent, the occurrence of which is uncertain. (see adhoc release of 13.12.2018)

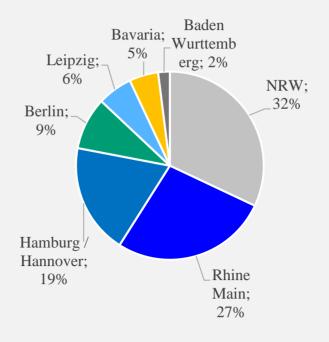


### **Acquisition Pipeline**

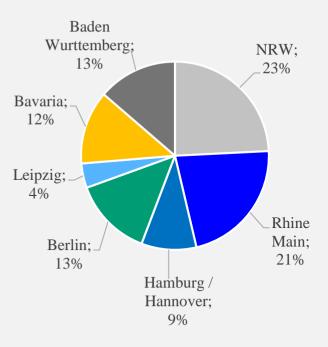
### **Tangible opportunities**

Project	Exp. sales volume (€m)	Units
Augsburg	~220	~600
Metropolitan region Hamburg	~195	~470
Metropolitan region Rhein Ruhr	~75	~200
Metropolitan region Frankfurt	~75	~150
Metropolitan region Stuttgart	~50	~130
Metropolitan region Hamburg	~68	~180
Metropiltan region Rhine Main	~82	~280
Total	~765	~2,010

### **Short/Midterm opportunities**



### **Longterm opportunities**



**Total: €5.6bn** 

**Total: €6.6bn** 



### **Cost Price Inflation (Construction Cost)**

### Market:

- Average cost price inflation in Germany in 2018 at ~5%; in years 2015-17 at ~3.5%
- Mainly labour (65-70%), materials (30-35%)
- Wide spread of CPI for different works

### **Instone:**

- 2018 cost price inflation of ~2%; in the years 2015-2017 below1.5%
- Total €380m purchase volume (+VAT) in 2017 (151m) and 2018 (229m)
- CPI and purchase volume fully in line with budget
- Instone's benefits in the procurement process:
  - The strong network of suppliers with partner companies
  - Base revenue basket for the suppliers
  - Running early regional and nationwide tender processes
- Instone assumes annual 3.5% cost price inflation for the future exceeding the cost price inflation in 2018 (based on single awarding approach)



### **House Price Inflation**

### Market:

• 2018 house price inflation in Germany's Top 8 cities of ~6-8% (for comparable product with Instone)

#### Instone:

- €310m increased sales volume of existing projects in FY 2018 mainly driven by HPI (77%) vs increased density (23%)
- Achieved 28.6% gross margin in FY 2018 exceeding outlook due to HPI
- Gross margin of typical Instone project with a longer cycle driven by masterplanning process and condominium sales benefits from a market where HPI is overcompensating CPI
- FY 2019 expected gross margin of 28% is based on 1.5% HPI and 3.5% CPI
- Expect gross margin of 25%+ for 2020 and following years (including forward sale of large project in metropolitan region and generally assuming that our share of forward sales will increase to ~30% of total sales)
- Calculating average ~25% gross margin for new projects assuming 1.5% HPI and 3.5% CPI (assuming owner occupier sale)
- HPI development in Germany might offer further upside potential

### **Earnings Before Tax Sensitivity** for FY 2021\*

### Cost Price Inflation p.a.

in €m	0.0%	3.5%	7.0%	10.5%	14.0%
0.0%	0	-15	-30	-45	-60
1.5%	15	0	-15	-30	-45
3.0%	30	15	0	-15	-30
4.5%	45	30	15	0	-15
6.0%	60	45	30	15	0

- Includes only existing projects not yet being in the sales process
- Assuming that sales process will be initiated for 1/3 of portfolio in 6 months, 1/3 in 1.5 years and 1/3 in 2.5 years
- Assuming 3% sales commission

House Price Inflation p.a.



### **Strict Approach to Corporate M&A**

- German residential developer market still highly fragmented with mostly strong local / regional developers
- Significant potential for consolidation over the next years (e.g. several companies with unsolved corporate succession)
- Instone will selectively engage in M&A-activity in case of strategic fit and attractive financial merit
- Focus on M&A targets with at least two of the following prerequisites:
  - Residential development projects in attractive German cities (same or additional locations to Instone)
  - Robust development pipeline
  - Complementary residential development products (e.g. affordable housing)
  - Strong team with credible track record
  - High margins and / or IRR at or close to Instone benchmark



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### **Basis of Presentation**

- First full year results presentation based on new IFRS 15 "contracts with customers"
  - Revenues recognized over time (as opposed to at a point in time under previously applied completed contract method)
  - Aggregate achieved customer sales contracts and building progress of individual projects are key drivers for revenue recognition
  - Reduction of total assets based on netting of prepayments with contract assets
  - Increased equity by ca. €45m reflecting deemed IFRS 15 profits in prior years



### **FY 2018 Results of Operations**

FY 2018 Results of Operations (€m)				
	Adjusted for ppa	Adjusted for ppa + extraordinary items		
Revenues	372.8	372.8		
Project cost	-266.3	-266.3		
Gross profit	106.4	106.4		
Margin	28.6%	28.6%		
Platform cost	-56.9	-51.8		
EBIT	49.6	54.7		
Margin	13.3%			
Result from investments	-0.4	-0.4		
Financial Result	-7.7	-7.7		
EBT	41.5	46.6		
Margin	11.1%			

- Revenues, EBIT and EBT include €12.0m adjustment for ppa effect
- Anticipated revenues related to lower margin projects over compensated by high-margin project revenues
- Platform cost not adjusted for extraordinary items of €5.1m:

Extraordinary items (€m)		
IPO related	2.0	
Management Changes	1.5	
Acquisition DD related	1.6	
Total	5.1	

Significantly improved group financing structure



### **Tax Consideration and Minorities**

	€m
EBT	41.5
"Recurring" IFRS income tax	11.6
Recurring IFRS income tax rate	28.0%
One-off IFRS income tax	9.8
Total IFRS income tax	22.4
Total IFRS income tax rate	54.0%
Net income	19.1
Minorities	2.5

- Recurring IFRS income tax of €11.6m (implied tax rate of 28%)
- 9.8m non-cash amortization of deferred tax asset related to previously recorded provision for IPO related management incentives (implied total IFRS tax rate of 54%)
- Aggregate statutory trade and corporate tax loss carry forward on holding level of >€50m currently not available to offset group profits
- Expected annual incremental holding losses of €10m
- We are currently reviewing the possibility to optimize the group tax structure



### **Moderate Leverage**

In € million	FY 2018	FY 2017	Delta
Corporate debt	69.8	151.6	->100%
Project related debt	195.7	224.1	-12.7%
Financial debt	265.5	375.7	-29.1%
- Cash and cash equivalents	-88.0	-73.6	19.6%
Net financial debt	177.5	302.1	-41.0%
EBITDA (adjusted)	50.2	12.8	>100%
Net debt/adjusted EBITDA	3.5x	23.6x	-
Gross corporate debt/adjusted EBITDA less project interest expenses	1.6x	31.6x	

- Pre-IPO corporate debt redemption of €22m mezzanine loan for the acquisition of Instone Real Estate Leipzig GmbH
- Significant decrease of 2018 net debt based on c. €140m net primary IPO proceeds
  - Repaid €57.8m high yielding shareholder loan (7%p.a.)
- Moderate FY 2018 leverage of 3.5x Net Debt / adjusted EBITDA
- Corporate debt / adjusted EBITDA less projet interest expense of 1.6x



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### **Positive Development Continues**

### Outlook FY 2019

# € millionOutlook FY 2019Revenues (adjusted)500 - 550Gross Profit Margin (adjusted)~28%EBIT (adjusted)85 - 100Volume of concludes sales contracts450 - 550

### Revenue ramp-up\*



 $(*Revenue\ guidance\ excluding\ impact\ from\ large\ project\ in\ German\ metropolitan\ region)$ 

(\*\*% figures referring to midpoint of guidance)

Thereof from projects

with building right\*\*:

Thereof from existing

projects\*\*:



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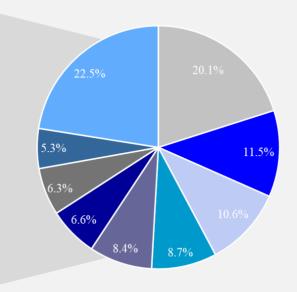


## Project Cost

FY 2018	€k
Cost of materials	-320,353
+ Changes in inventories	+57,026
- Indirect sales cost	-1,870
- Capitalized interest on changes in inventories	-1,133
Total project cost	-266,330

## Platform Cost

FY 2018	€k
Personnel expenses	-33,563
+ Other operating income	+2,675
- Other operating expenses	-28,513
+ Indirect sales cost	+1,870
+Subsequent expenses for the acquisition of subsidiaries	+661
Total platform cost	-56,870



- Technical & business consulting
- Non-deductible input tax
- Rentals and lease rentals
- Change in provisions warranty & litigation risks
- Court costs, attorney's and notaries' fees
- Commission fees and other distribution costs
- Restructuring and adjustment costs
- Operating costs
- Others



### **Income statement (reported), €m**

	FY 2018	FY 2017
Total revenue	360.8	199.7
Changes in inventories	57.0	120.2
	417.9	319.9
Other operating income	2.7	5.4
Cost of materials	-320.4	-242.6
Staff costs	-33.6	-49.5
Other operating expenses	-27.9	-43.6
Depreciation and amortization	-0.6	-0.4
Earnings from operative activities	38.1	-11.0
Income from associated affiliates	0.3	0.2
Other net income from investments	0.0	-0.1
Finance income	0.5	0.6
Finance costs	-8.9	-20.7
Write-down of long-term securities	-0.4	0.0
Finance result	-8.8	-20.4
EBT (reported)	29.6	-31.2
Income taxes	-20.5	0.2
Net income (reported)	9.0	-31.0

### Commentary

- 1 The change in total revenues of €161.1 million to €360.8 million (previous year: €199.7 million) includes €128.7 million from the period-related revenue recognition for apartments that have already been sold, but are not yet fully completed in accordance with IFRS 15. Without the establishment of the new standard, these sales revenues would have been recognised as changes in inventories amounting to only €115.3 million. The increase in construction activity for these apartments will no longer lead to an increase in inventory, but will be recognised directly in revenue.
- 2 The increase in construction activities for project developments and the purchase of land for new project developments led to an increase in the cost of materials to €320.4 million (adjusted previous year: €242.6 million). In the financial year, the direct selling expenses were allocated to the cost of materials in line with the fulfilment status of the underlying sales contract on the basis of the first-time application of IFRS 15.
- 3 Personnel expenses fell by €15.9 million in 2018 to €33.6 million (previous year: €49.5 million). This reduction was primarily due to liabilities for special payments related to a long-term incentive plan in the previous year, which did not accrue during the 2018 financial year.
- 4 The financial result in 2018 improved to €-8.8 million (previous year: €-20.4 million). A key factor here was the decline in interest expense by €11.7 million due to the significant improvement in the Instone Group's financing structure. In the previous year, interest expenses for shareholder loans amounting to €6.6 million were included. These shareholder loans were able to be repaid in February 2018.



### **Condensed balance sheet, €m**

	Non-current assets	FY 2018 2.8	FY 2017 4.0
5	Inventories	404.4	659.4
6	Contract assets	158.5	0.0
	Other receivables	33.0	52.0
	Cash and cash equivalents	88.0	73.6
	Current assets	683.8	785.1
	Total assets	686.6	789.1
	Total equity	246.7	52.2
7	Financial liabilities	177.7	241.0
	Other provisions and liabilities	8.5	0.0
8	Deferred tax liabilities	32.2	7.7
	Non-current liabilities	218.4	254.2
	Financial liabilities	87.8	134.7
9	Trade payables	78.3	275.7
	Other provisions and liabilities	55.1	72.4
	Current liabilities	482.7	482.7
	Total equity and liabilities	686.6	789.1

### **Commentary**

- 5 The decrease in inventories by €255 million is essentially the result of the first-time adoption of IFRS 15 for the reporting period. Taking this new standard into account, the previously as inventories reported projects with already concluded purchase agreements with customers are now reported as contract assets.
- 6 The first-time adoption of IFRS 15 leads to an increase in contract assets. However, the increase in contract assets is lower than the reduction in inventories, as prepayments received in amount of €318.1 million are netted off against contract assets. The gross amount of contracts assets is €466.0 million.
- 7 Non-current and current financial liabilities for the financial year fell by €265.5 million (previous year: €375.7 million). In connection with the successful IPO in 2018, €57.8 million in liabilities to former shareholders of Instone Real Estate Group AG was repaid. Non-current financial liabilities to banks for project-related financing declined moderately during the financial year.
- 8 The first-time application of IFRS 15 and the associated revenue recognition over-time of sales contracts to customers has resulted in a deferred valuation difference in work-in-progress sold. This was the main reason for the increase in deferred tax liabilities as at 31 December 2018 to €30.5 million (previous year: €7.7 million).
- 9 Trade payables decreased to €78.3 million in 2018 (previous year: €275.7 million). This was primarily due to the netting of prepayments received for work-in-progress sold with the contract assets under IFRS 15.



### **Condensed cash flow statement, €m**

		FY 2018	FY 2017
	Consolidated earnings	9.0	-31.0
	Other non-cash income and expenses	7.9	29.7
	Decrease / increase of inventories, contract assets, trade receivables and other assets	132.2	-112.3
	Increase / decrease of contract liabilities, trade payables and other liabilities	-183.1	83.4
	Income taxes paid	-6.5	-4.2
10	Cash flow from operating activities	-40.4	-34.5
<b>O</b>	Cash flow from investing activities	0.5	-22.7
	Free cash flow	-39.9	-57.2
	Increase of issued capital incl. contributions to capital reserves	150.5	0.0
	Increase from other neutral changes in equity	-9.3	0.0
	Repayment of shareholder loans / Payout to non-controlling interests	-28.3	-0.7
	Cash proceeds from borrowings	83.9	33.5
	Cash repayments of borrowings	-135.5	0.0
	Interest paid	-7.1	-14.8
12	Cash flow from financing activities	54.3	18.2
	Cash change	14.3	-38.9
	Cash and cash equivalents at the beginning of the period	73.6	112.5
	Cash and cash equivalents at the end of the period	88.0	73.6

### Commentary

- 10 The cash flow from Instone Group operations of €-40.4 million in the financial year (previous year: €-34.5 million), resulted from the increase in cash outflows due to new investments in land for project developments. The decline in inventories for work-in-progress and the increase in contract assets resulted in a total cash inflow of €132.2 million in the financial year. Adjusted for the offsetting of advance payments received in the financial year, the total cash outflow was €98.2 million. The decline in liabilities by €183.1 million resulted primarily from offsetting advance payments received against assets. Adjusted by the offsetting of advance payments received in the financial year, this resulted in an increase of €47.3 million.
- 11 The cash flow from investing activities was not significant in the financial year. The cash inflow in the financial year amounted to €0.5 million (previous year: cash outflow of €22.7 million due to the purchase of shares of Instone Real Estate Development GmbH).
- 12 Cash flow from financing activities increased in 2018 from €18.2 million to €54.3 million, mainly due to the inflow of €150.5 million from the issue of the new shares as well as incoming payments from newly acquired loans of €83.9 million. Loans from former shareholders amounting to €57.8 million were repaid in the financial year while at the same time loans granted to former shareholders amounting to €29.5 million were repaid by the former shareholders. Repayments for project-related loans amounting to €135.5 million were also made.



### **Project Portfolio Key Figures**

In € million	Q4 18	Q3 18	Q2 18	Q1 18	Q4 17	Q3 17	Q2 17	Q1 17
Volume of sales contracts	206.2	104.2	120.0	30,0	58.4	88.5	120.4	90.8
Project Portfolio (as of)	4,763.2	3,620.3	3,589.1	3,408.5	3,410.0	3,374.8	3,039.8	n.a.

In units	Q4 18	Q3 18	Q2 18	Q1 18	Q4 17	Q3 17	Q2 17	Q1 17
Volume of sales contracts	459	245	273	56	110	189	334	193
Project Portfolio (as of)	11,041	8,924	8,863	8,355	8,390	8,042	7,675	n.a.

Unless otherwise stated, the figures are quarterly values



### FY 2018 – Revenue Contribution (Top 10 Projects)

Project	City	Revenues (€m)
Quartier Stallschreiber Strasse / Luisenpark	Berlin	74.7
Heeresbäckerei	Leipzig	61.5
Therese	Munich	29.5
Wohnen am Kurpark / Wilhelm IX	Wiesbaden	28.5
Marienkrankenhaus	Frankfurt	25.0
west.side	Bonn	22.9
Franklin	Mannheim	21.8
NMA	Hamburg	20.7
Wohnen am Safranberg	Ulm	13.8
T. Kontor	Leipzig	10.5
Total Revenues FY 2018		372.8

(Top 10 projects = >80% of total revenues)



### FY 2018 – Volume of Concludes Sales Contracts (Top 10 Projects)

Project	City	Volume (€m)	Units
City Prag – Wohnen im Theaterviertel	Berlin	109.3	251
west.side	Bonn	102.2	276
Quartier Stallschreiber Strasse / Luisenpark	Berlin	69.6	139
Marienkrankenhaus	Frankfurt	41.6	48
Wohnen am Kurpark / Wilhelms IX	Wiesbaden	29.9	43
Franklin	Mannheim	27.3	77
T. Kontor	Leipzig	25.4	96
Sebastianstrasse / Schuhmanns Höhe	Bonn	12.3	38
Therese	Munich	10.1	2
Heeresbäckerei	Leipzig	7.3	21
Total Volume FY 2018		460.8	1,033

(Top 10 projects = >90% of total volume)



### **FY 2018 – Construction Launches**

Project	City	Exp. Sales Volume (€m)	Units
Franklin	Mannheim	~65	~200
Heeresbäckerei (final secton)	Leipzig	~10	~30
Quartier Stallschreiber Strasse / Luisenpark	Berlin	~125	~235
Marienkrankenhaus	Frankfurt	~200	~235
T. Kontor	Leipzig	~25	~96
west.side	Bonn	~50	~158
Total		~475	~954



### Sales Offer per 31 Dec 2018 (Top 5 Projects)

Project	City	Sales volume (€m)	Units
Marienkrankenhaus	Frankfurt	149.9	134
Quartier Stallschreiber Strasse / Luisenpark	Berlin	85.6	140
Sebastianstrasse / Schumanns Höhe	Bonn	54.8	146
Wohnen am Kurpark / Wilhelms IX	Wiesbaden	35	50
Theaterfabrik	Leipzig	14.5	51
Total Sales Offer		369.4	557

(Top 5 projects = >90% of total sales volume)



### Project Portfolio (projects >€30m sales volume, representing total: >€4.6bn)

Project	Location	Sales volume (expected)	Land plot acquired	Building right	Sales	Construction started
<u>Hamburg</u>	Location	(схрестец)	acquirea	obtained	started	Started .
Essener Straße	Hamburg	94 Mio. €	•			
Schulterblatt	Hamburg	83 Mio. €		•		
Kösliner Weg	Norderstedt-Garstedt	102 Mio. €				
Sportplatz Bult	Hannover	116 Mio. €				
<u>Berlin</u>						
Quartier Stallschreiber Straße / Luisenpark	Berlin	233 Mio. €				
Wendenschloss	Berlin	119 Mio. €		•		
Rote Kaserne West	Potsdam	47 Mio. €		•		
NRW						
Sebastianstraße / Schumanns Höhe	Bonn	68 Mio. €				
Niederkasseler Lohweg	Düsseldorf	73 Mio. €		•		
Düsseldorf Unterbach / Wohnen im Hochfeld	Düsseldorf	141 Mio. €		•		
west.side	Bonn	181 Mio. €			•	•
Gartenstadtquartier Dortmund	Dortmund	83 Mio. €				



### Project Portfolio (projects >€30m sales volume, representing total: >€4.6bn)

Project	Location	Sales volume (expected)	Land plot acquired	Building right obtained	Sales started	Construction started
Rhine-Main						
Wiesbaden-Delkenheim, Lange Seegewann	Wiesbaden	92 Mio. €		•		
Siemens-Areal	Frankfurt	551 Mio. €		•		
Marienkrankenhaus	Frankfurt am Main	210 Mio. €				•
Rebstock	Frankfurt am Main	49 Mio. €				
Friedberger Landstraße	Frankfurt am Main	324 Mio. €		•		
Elisabethenareal	Frankfurt am Main	58 Mio. €				
Wohnen am Kurpark / Wilhelms IX	Wiesbaden	101 Mio. €				
Steinbacher Hohl	Frankfurt am Main	42 Mio. €				
Gallus	Frankfurt am Main	40 Mio. €		•		
Leipzig						
Heeresbäckerei	Leipzig	122 Mio. €				
Semmelweisstrasse	Leipzig	69 Mio. €				
Parkresidenz	Leipzig	216 Mio. €		•		

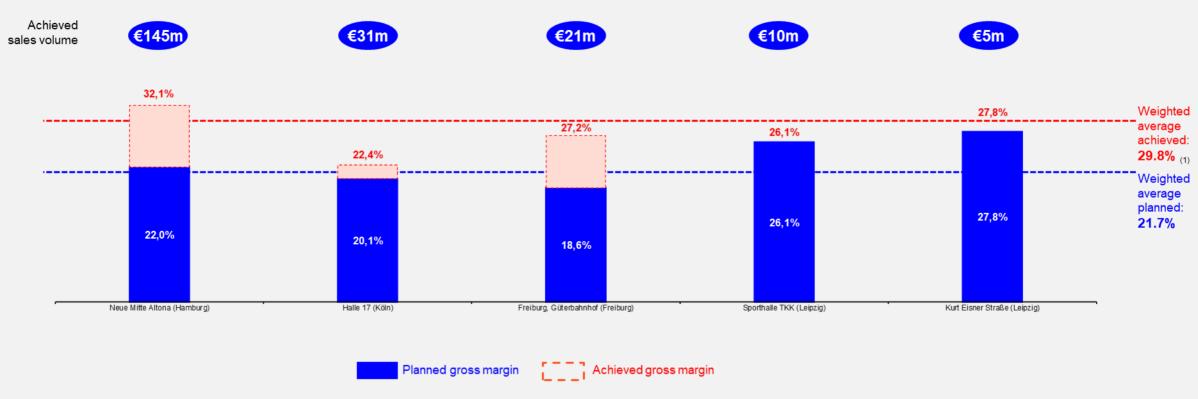


### Project Portfolio (projects >€30m sales volume, representing total: >€4.6bn)

Project	Location	Sales volume (expected)	Land plot acquired	Building right obtained	Sales started	Construction started
Baden-Wurttemberg						
City-Prag - Wohnen im Theaterviertel	Stuttgart	126 Mio. €				
Wohnen am Safranberg	Ulm	49 Mio. €				
Franklin	Mannheim	69 Mio. €				
Schwarzwaldstraße	Herrenberg	40 Mio. €		•		
S`Lederer	Schorndorf	71 Mio. €		•		
Neckartalterrassen	Rottenburg	107 Mio. €	•	•		
Bavaria						
Therese	München	136 Mio. €				
Ottobrunner Str. 90/92	München	83 Mio. €				
Beethoven	Augsburg	135 Mio. €	•	•		
Large project	Metropolitan region	>500 Mio. €*				



### **Achieved Gross Margins of Projects Completed in 2018**

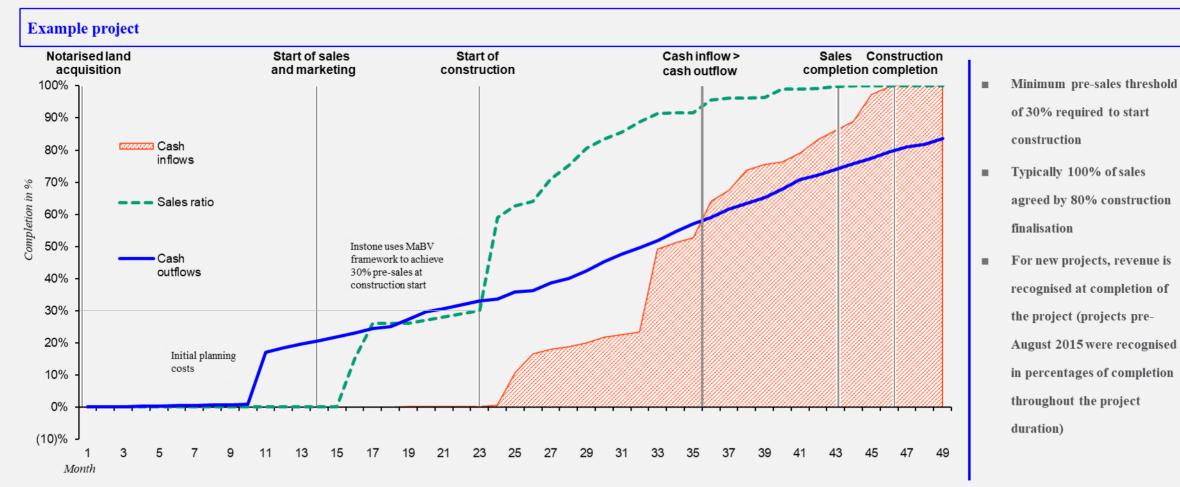


Source: Company information as of 31 December 2018.

<sup>(1)</sup> Weighted average by expected sales volume.



### **Typical Project Cash Flow Profile**





### Instone is a leading residential developer in Germany

Proven track record

28 years

Company experience

>1 million sqm

Successfully developed and marketed since 1991

~1,000 units

Sold on average per annum between '15-'18

**Nationwide platform** 

7 branches + HQ

>300

Present in all key German metropolitan regions

Employees (as of 31/12/2018)

Secured revenues supplemented with future acquisitions

~€1.3bn

Expected sales volume of approved projects in 2018

~€4.8bn

Expected sales volume of project portfolio as of 31 December 2018 (incl. all approved projects)

First mover in building up a nationwide residential developer platform in Germany

Focus on developing modern, urban, multifamily, residential buildings

Established operating platform with ability to achieve further scale gains

Attractive project portfolio and identified acquisition opportunities underpinning strong and profitable growth

**Diligent site selection** criteria leading to attractive and consistent returns



Instone has successfully positioned itself as a leading and scalable real estate development platform with rapid growth prospects



Source: Company information.

Based on expected sales volume for fully developed projects as of 31 December 2014.

<sup>(2)</sup> Based on expected sales volume for fully developed projects as of 31 December 2016.

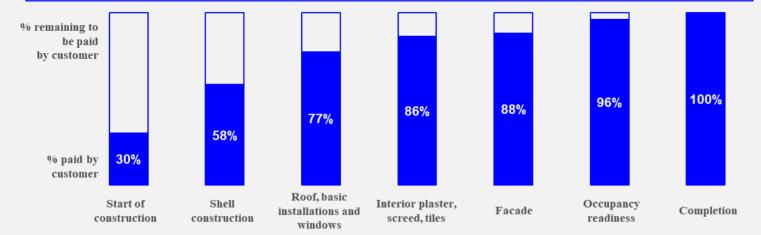
Based on expected sales volume for fully developed projects as of 31 December 2016

Based on expected sales volume for fully developed projects as of 31 December 2018



### **Favourable Regulatory Framework Leading to Attractive Cash Flow Profile**





German regulatory framework for customer payments compared to other European

markets

## 5% upfront 10% upfront 10% upfront 10% over construction period 65% over construction period

Significant amount of construction costs covered by customers' regular payments

80% at completion

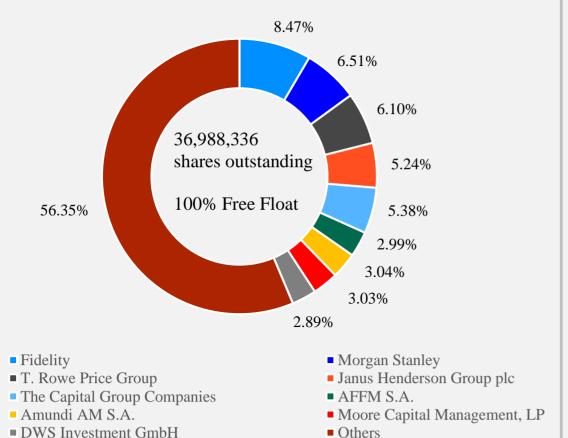
- Derisked: B2C development process per se low-risk via regulatory framework ("MaBV")<sup>(1)</sup>
- Certainty: No cancellation possibilities<sup>(2)</sup>
- Capital-light: Predefined payment schedule limiting equity requirement from Instone
- Very favourable payment schedules vs. other European countries, particularly UK, Ireland and Spain

90% at completion

95% at completion



### **Instone Shareholders:**



Source: Voting right notifications according to Article 40, Section 1 of the WpHG [the German Securities Trading Act]

### **Financial Calendar / Events:**

28 Mar 19	Publication of Annual Financial Report 2018
29 Mar 19	Capital Markets Day, London
1 April 19	Roadshow Frankfurt
2-3 April 19	Roadshow London
4 April 19	Roadshow Paris
9-10 April 19	Roadshow New York and Boston
11 April 19	Roadshow Canada
15 May 19	UBS Pan European Small and Mid-Cap Conference, London
28 May 19	Publication of Quarterly Statement as of 31/03/2019
6 June 19	db access Conference, Berlin
20 June 19	Morgan Stanley Europe & EEMEA Property Conference, London
13 June 19	Annual General Meeting, Essen
27 Aug 19	Publication of Quarterly Report as of 30/06/2019
26 Nov 19	Publication of Quarterly Statement as of 30/09/19

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